



Specialty Food Ingredients

2026 Industry Update



Stout Food & Beverage Expertise

Stout professionals leverage broad, in-depth coverage across the food & beverage industry and have recently advised numerous clients participating in a variety of key industry subsectors

Comprehensive Coverage of Food & Beverage

- Stout’s food & beverage coverage team uses extensive knowledge across numerous subsector coverage areas, including trends, buyer landscape and strategy, as well as deep transaction and advisory experience to best position our clients and maximize outcomes
- Active deal activity and continuous ongoing dialogue with market-leading food & beverage businesses enables key decision making and tailor-made process recommendations to drive buyer engagement and valuations

Dedicated Coverage Team



Nick Jachim
Vice Chairman &
Managing Director



Eddie Krule
Managing
Director



Conrad Hahne
Senior Vice
President



Michael Stotz
Associate



Anya Choksi
Analyst



Sam Guillaume
Analyst

Select Recent Food & Beverage Experience

has been acquired by

SELL-SIDE ADVISOR

has been acquired by

SELL-SIDE ADVISOR

a portfolio company of

has been acquired by

SELL-SIDE ADVISOR

has been acquired by

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has been acquired by

SELL-SIDE ADVISOR

Subsector Coverage Areas



Better-For-You



Ethnic Foods



Specialty
Ingredients



Co-Manufacturing



Branded &
Private Label



Grocery Retail



Restaurants



Foodservice
Equipment

Specialty Food Ingredients - Strong Investment Case

Specialty ingredients represents one of the fastest-growing and most attractive segments within the food & beverage industry, propelled by macro-tailwinds that are accelerating growth and driving investor enthusiasm and valuations

Key Themes

Technical R&D Capabilities

Multi-brand Exposure
Rooted in Collaboration

Strong EBITDA Margins

Highly Value-Added
Proprietary Products &
Formulations

Industry Tailwinds Driven by
Consumer Demand

Defensible Customer
Relationships



Large, Growing Market With Sub-Sector Strength

The food ingredients market is large and expanding, expected to grow with fast-moving segments attracting outsized investment, including specialty/functional ingredients, nutrition-oriented inputs, natural colors/flavors and clean label preservation, and fermentation-enabled ingredients driven by ongoing reformulation and product innovation

Driven by tailwinds like health and wellness priorities, clean label reformulation, increasingly globalized flavor preferences, and greater reliance on ingredient partners for innovation support, many players are delivering strong organic growth and expanding margins – further driving private equity interest in the sector



Increased Consumption Occasions

On-the-move, fast paced lifestyles continue to change eating habits and are driving more frequent snacking occasions. Consumers are demanding small-format, portable options that are nutritious with long shelf-life, without sacrificing taste. Specialty ingredients businesses with strong formulation capabilities are positioned well to capture market share as brands adjust their product portfolio to meet consumer demand



Clean Label, Transparency, and Regulation Forcing Reformulation

Clean label expectations and governmental mandates are pushing brands to reformulate, increasing demand for ingredient solutions that replace “artificial” additives while preserving taste, texture, and shelf life. Consumer survey data indicates clean label is now a priority – about two-thirds of consumers say they try to choose foods made with “clean” ingredients,¹ making transparency a broad purchase driver rather than a niche preference



Functional Nutrition & Protein Driving Specialty Ingredient Needs

Functional nutrition is moving into the mainstream, driving demand for specialty ingredients that enhance protein, fiber, and vitamin/mineral levels. Market research projects the global food fortifying agents market will approach ~\$170B by 2030, expanding at ~9% CAGR,² reinforcing accelerating adoption of fortified and functional formulations

Sources: (1) IFIC survey & (2) Grand View Research

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Market and Industry

Key Themes Heard Around the Industry

Category shifts and evolving inputs reshape the food ingredient landscape



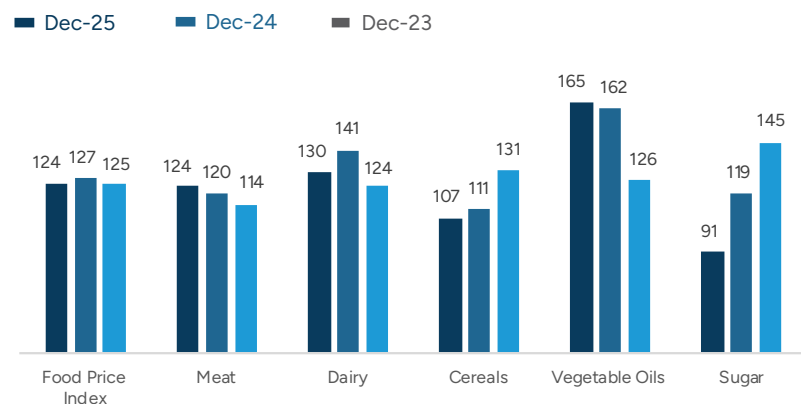
Food ingredient costs have remained stable at the headline level, while category-level moves are shifting where pricing and mix dynamics play out. From December 2023 to December 2025, the overall Food Price Index has stayed relatively steady, even as individual categories diverge



With evolving tariff dynamics, prices for select imports, including oil, sugar, and cocoa, are shifting, prompting supply-chain diversification and more proactive sourcing strategies. These changes can encourage both consumers and manufacturers to prioritize value and optimize spend, while ingredients companies are pressured to reformulate to alleviate pricing pressure and input availability

Stable Headline Costs Enable Planning; Mix Shifts Create Margin Opportunities

Indexed Food & Ingredient Prices



Key Takeaway: Stable headline costs support predictable pricing, while category divergence introduces the need to explore alternative ingredients and creates opportunities for margin expansion

Tariff Shifts in Key Ingredient Imports Create Sourcing Opportunities

Tariffs for Select Food Ingredients by Country



Olive Oil

Spain	15%
Italy	15%
Tunisia	25%



Cocoa

Ivory Coast	15%
Ghana	15%
Nigeria	15%



Nuts

India	18%
Ivory Coast	15%
Vietnam	20%



Key Takeaway: Tariff shifts can accelerate supplier diversification and reformulation efforts, aligning sourcing changes with broader innovation priorities like clean label, better-for-you, and functional nutrition

Sources: Food and Agriculture Organization of the United Nations, The White House, Executive Office of the President of the United States – Presidential Actions, International Nut & Dried Fruit (INC)

Key Themes Heard Around the Industry (cont.)

Record food spending and growing demand for functional nutrition



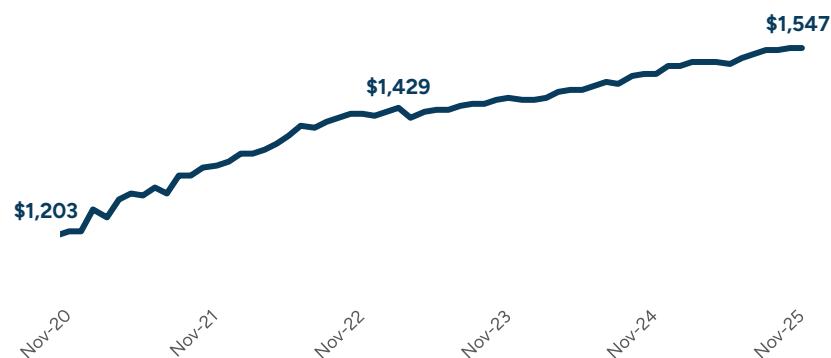
U.S. consumer food spending has climbed to record highs and continues to tick higher into 2026, signaling durable, non-discretionary demand and reinforcing the importance of product formats and ingredients that support both at-home and away-from-home consumption



U.S. consumers continued to prioritize functional nutrition in 2025, reinforcing demand for value-added ingredients used to substantiate better-for-you claims and deliver improved taste, texture, and nutrient density

Record-High U.S. Food Spending Underscores Durable, Non-Discretionary Demand (\$ in billions)

Personal Consumption Expenditures: Food

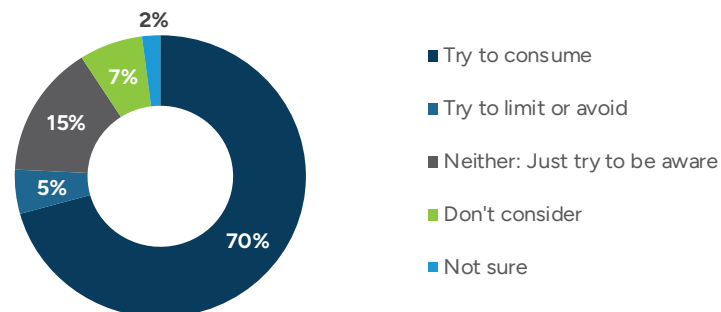


Key Takeaway: Record food spending highlights resilient, non-discretionary demand, supporting steady volumes and indicating durable tailwinds for ingredient suppliers and manufacturers

7 in 10 Americans Focused on Protein Consumption

Varying consumer approach to protein consumption

Approach to Protein Consumption in 2025



Key Takeaway: Functional nutrition is mainstream and here to stay, supporting sustained demand for specialty ingredients that enable protein-forward, better-for-you formulations

Sources: Federal Reserve Bank of St. Louis & IFIC 2025 Spotlight Survey

Healthy Products Are Table Stakes for Consumer Food Preferences

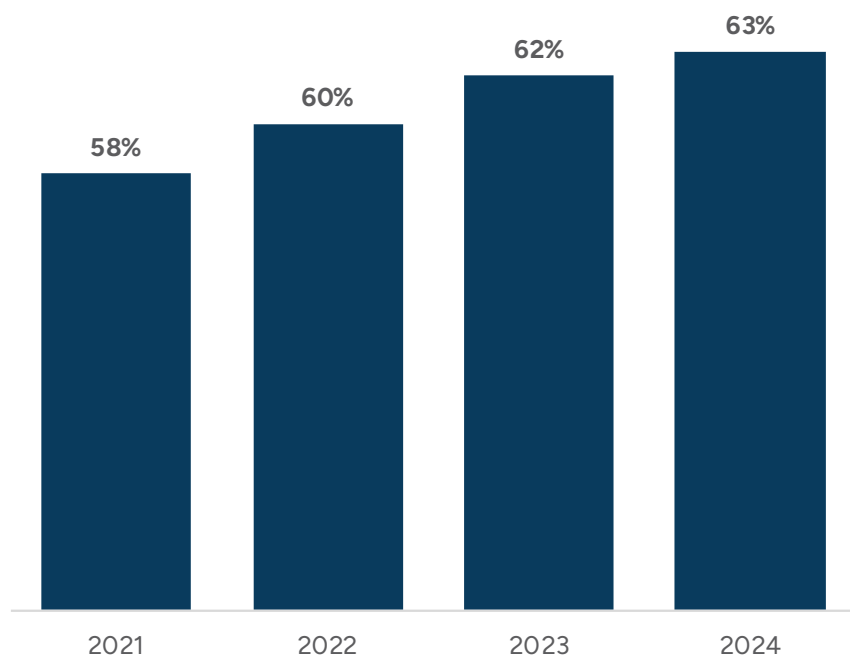
Healthfulness has consistently been a key driver in food & beverage purchases, with consumers increasingly seeking products that contribute to their overall health and wellness, with younger consumers leading the charge following diets, including high-protein, low-carb, clean eating, or weight-loss diets

Consumers are looking for products with...less sugar **~58%** ...more protein **~56%** ...more fiber **~53%**

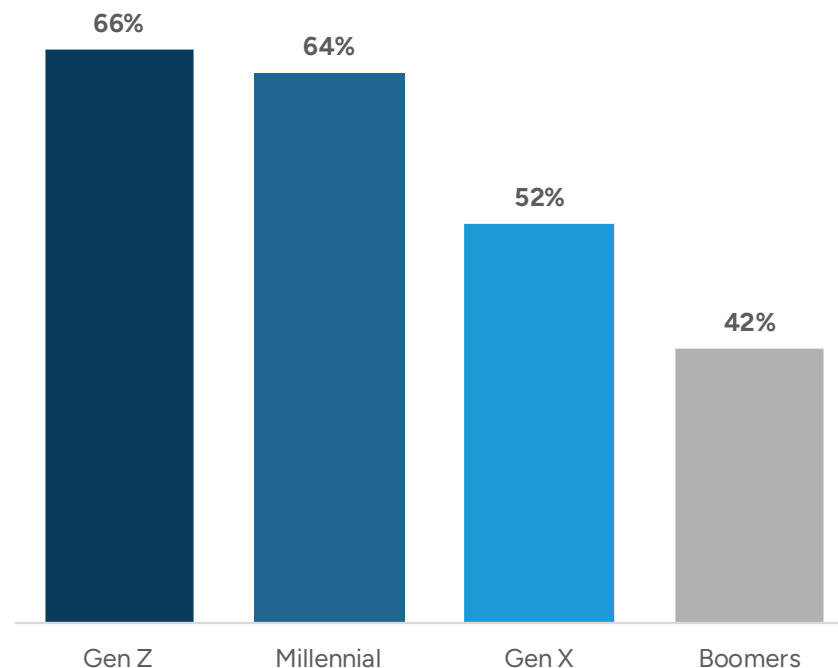


Key Takeaway: Continual shift of consumer preferences to healthier, better-for-you foods, across nearly all product categories, creates significant tailwinds for specialty ingredients manufacturers with deep R&D expertise that are capable of supporting reformulation efforts to both emerging brands and large CPGs as they tailor product offerings to capture market share

“Healthfulness” as a Driver of Food & Beverage Purchases
Percentage of Respondents



Share of Consumers Participating in the Healthy Diet Lifestyle
Percentage of Respondents



Source: IGS Research & Analysis, IFIC Food & Health Surveys

Portable BFY/Protein Snacking is the New Go-To for Consumers

The better-for-you snack market is a large and growing segment, estimated at over \$60B in annual spend and supported by strong underlying demand dynamics

Demand for BFY Snacking...

...Is Supported by Consumer Dynamics That Are Here to Stay



Source: IGS Research & Analysis

Consumers Are Spending More on Innovative Food Products

U.S. consumers are willing to pay a premium for innovative food products with unique ingredient characteristics, with nearly two-thirds willing to pay at least 50% more

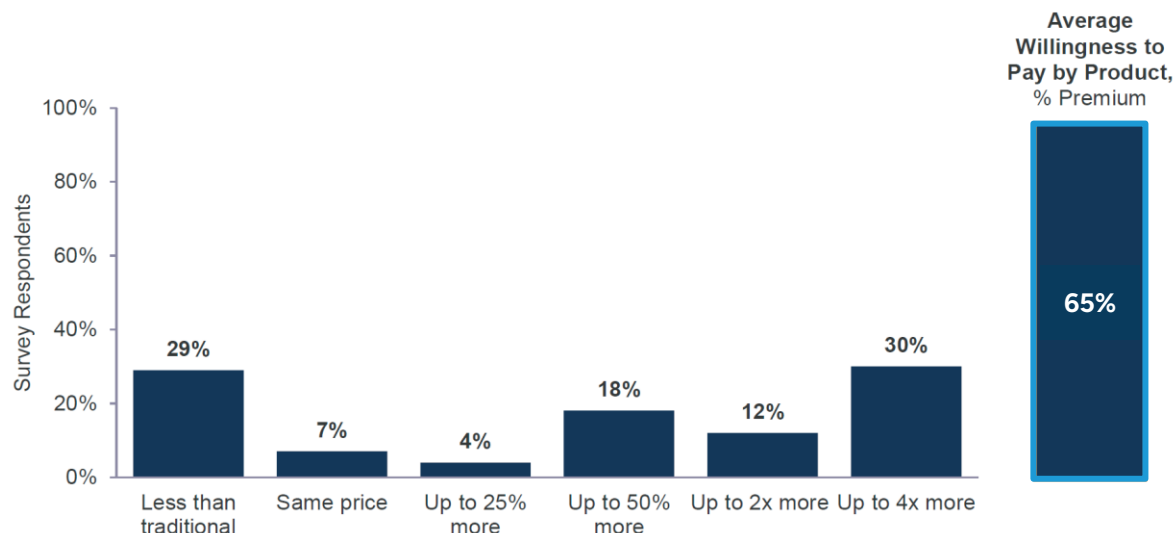
Consumer Willingness to Spend on Food Innovation

Survey Subject

Protein Bar



~\$1.50
Traditional
Product Price
per Pound



Key Takeaway: Specialty ingredients companies with know-how across various innovative, BFY ingredients, including unique proteins, fibers, probiotics, low or no sugar alternatives, and “free-from” allergens, are poised for growth, as consumers are willing to pay premium prices, leading to greater revenue and margin enhancement potential

Consumers are willing to spend more on products made with ingredients to fit dietary needs and preferences, including:

- Plant-based proteins
- Animal-free proteins
- Low or no sugar added
- Vegan
- Gluten-free
- Dairy-free
- Lactose-free
- Soy-free

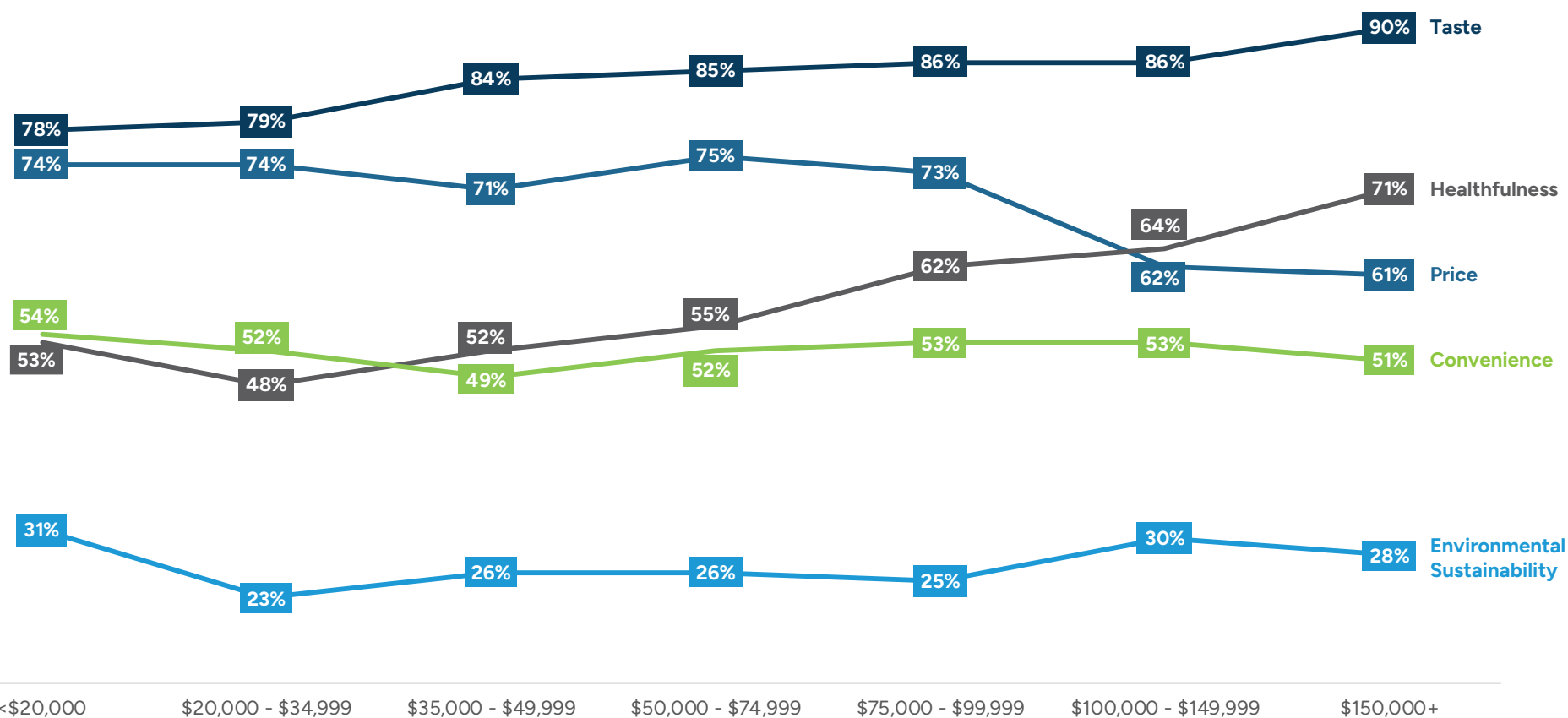
Source: McKinsey (N=1,551 U.S. consumers); Question: How much of a premium would you pay for a protein bar featuring innovative protein sources?

Household Income Influences Buying Decisions

Drivers of purchasing habits vary drastically based on household income

Key Takeaway: The impact of taste and healthfulness on food and beverage purchases increases as household income rises, stressing the importance of targeted product offerings to appeal to various consumer sets

Food & Beverage Purchase Drivers By Annual Household Income

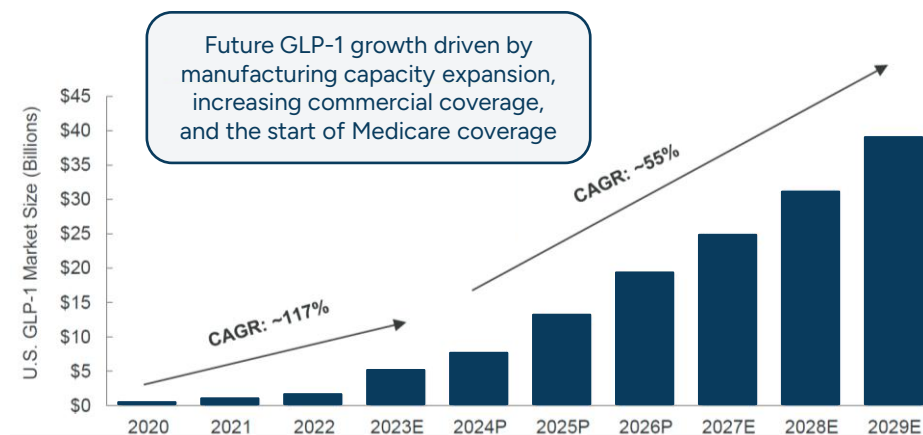


Source: IFIC Food & Health Survey. Note: % 4-5 Impact out of 5

Impact of GLP-1s

GLP-1s are driving a shift toward nutrient-dense, high-protein, and high-fiber foods as consumers experience reduced appetites, altered tastes, and lower consumption of sugar. Food brands are creating products to increase satiety, utilizing ingredients like pulse proteins, prebiotics, and low-calorie sweeteners to combat muscle loss and support healthier lifestyles

U.S. GLP-1 Spending



GLP-1 Increases Consumer Protein Focus

Increasing GLP-1 usage will drive growing consumer interest in health-conscious and protein-focused foods

- 3% of all consumers are taking GLP-1s, and 5% of the baby boomer generation
- Projections indicate that by 2030, an estimated 9% of U.S. adults could be on GLP-1s
- Consumers using GLP-1s typically prefer smaller portion sizes and higher protein content

Key Takeaway: GLP-1s are requiring specialty ingredients and food brands to rethink and adapt existing product formulations to best appeal to the protein-heavy and nutrient-dense needs of GLP-1 users

“ Consumers using GLP-1 medications for weight loss often focus on high-protein foods to manage satiety and energy without excessive calorie intake. While increased usage of GLP-1 medications typically means decreased overall food consumption, it also opens opportunities for companies to adapt existing products and create new ones that focus on the protein and nutrient needs of the GLP-1 user

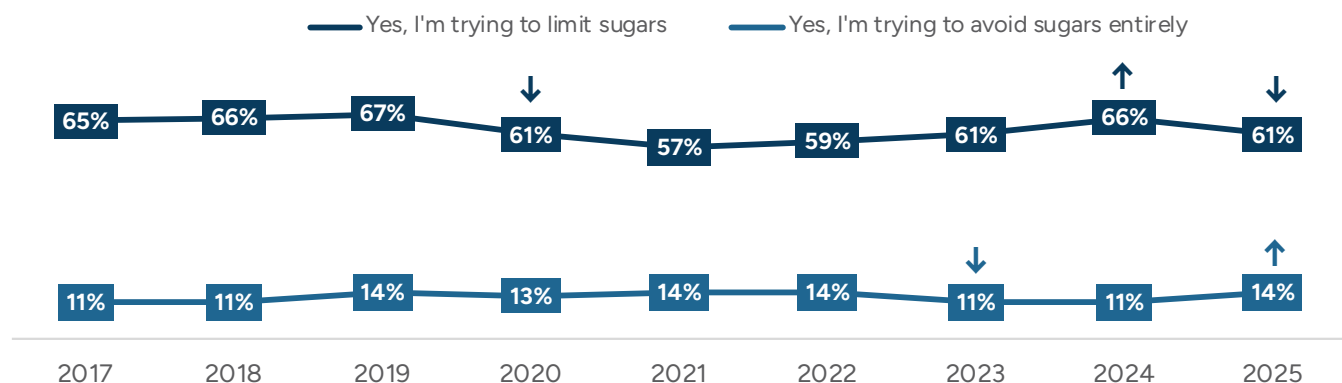
– Cargill, 2025”

Source: JP Morgan, Cargill, Ingredient

Sugar Reduction Is Widespread, and Added Sugars Are the Primary Target

Three in four Americans are trying to limit or avoid sugars in their diet, and among them, most are focused on reducing added sugars

Actions Taken Toward Sugars In The Diet

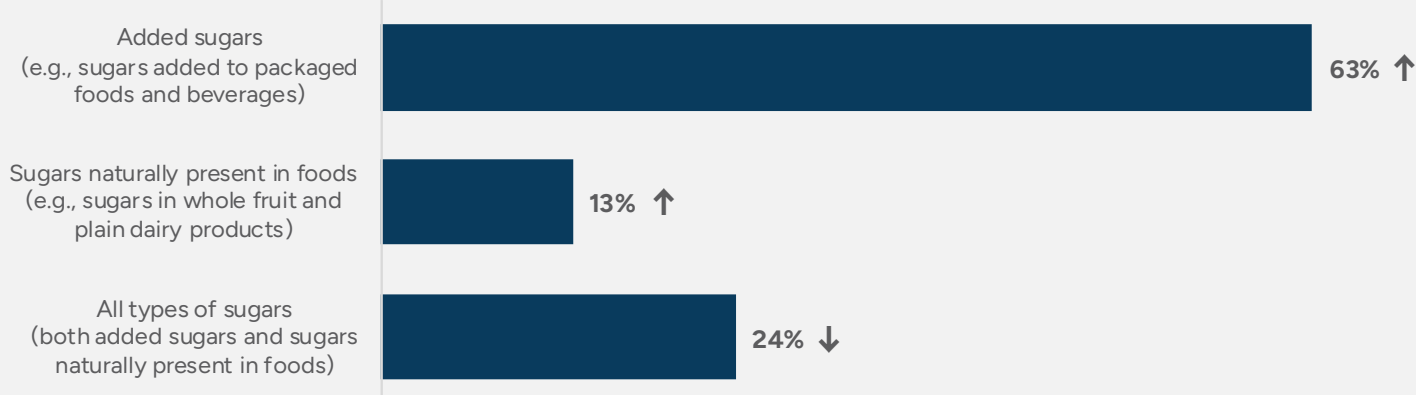


75%
Are trying to limit or avoid sugar in their diet

- 76% in 2024 ↑
- 72% in 2023
- 73% in 2022
- 72% in 2021
- 74% in 2020 ↓
- 80% in 2019
- 77% in 2018
- 76% in 2017

Types Of Sugar Limiting/Avoiding

(Of those limiting or avoiding sugars)



63% ↑
Are trying to limit or avoid added sugars in their diet

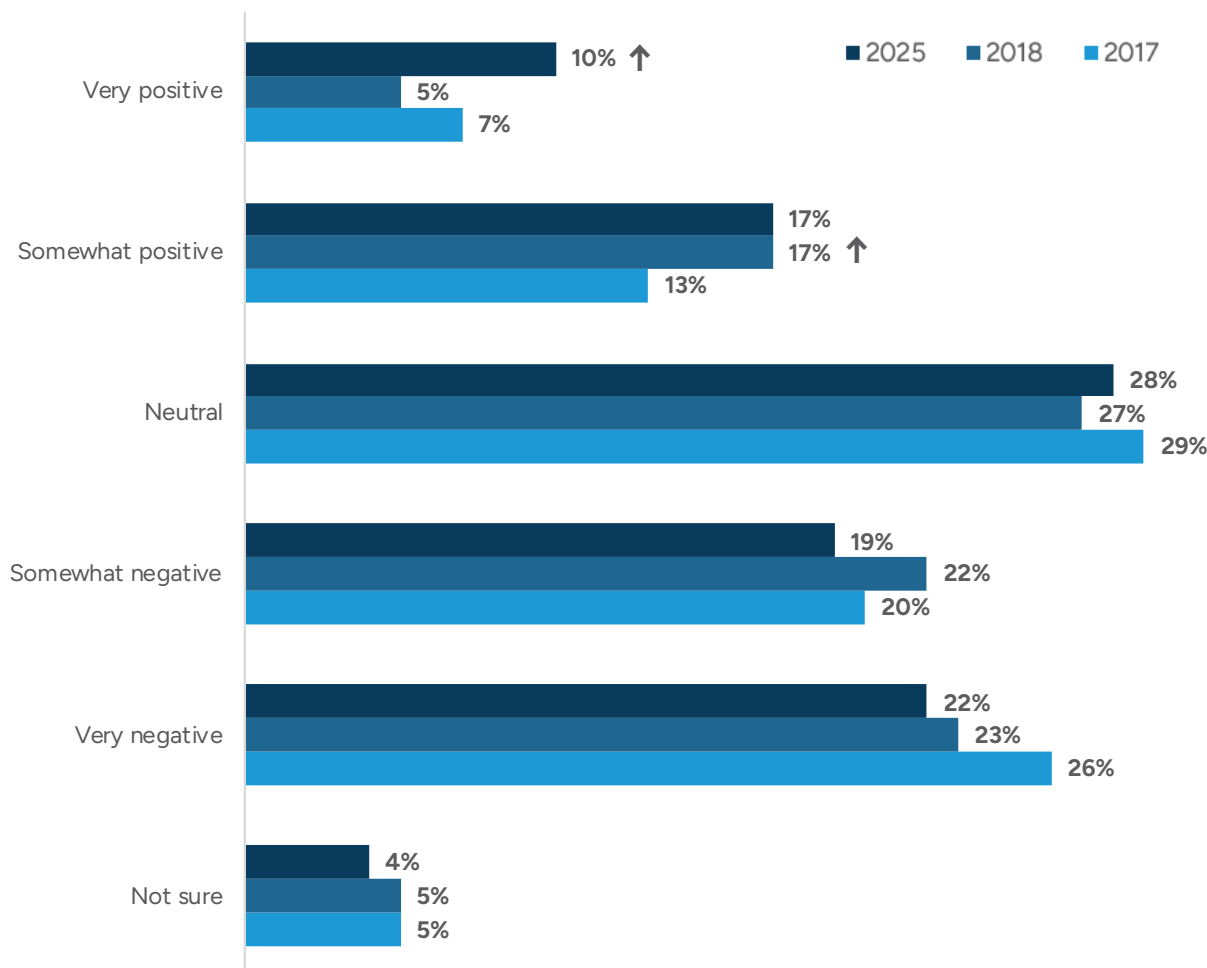
- 60% in 2024
- 59% in 2023

Source: IFIC Food & Health Survey
Note: Arrows indicate statistical significance vs. 2024

Attitudes Toward Low- and No-Calorie Sweeteners Are Shifting Favorably

More than one in four Americans have a positive opinion of low- and no-calorie sweeteners, up from 2017 and 2018

Opinion Of Low- & No-Calories Sweeteners



Headline Metrics

27% ↑
 Have a positive opinion of low- and no-calorie sweeteners
 23% in 2018
 20% in 2017

41% ↓
 Have a negative opinion of low- and no-calorie sweeteners
 45% in 2018
 45% in 2017

★ Key Takeaway: Rising consumer sentiment towards low- and no-calorie sweeteners is leading to product innovation utilizing specialty ingredients to lower caloric density and enhance flavor profile

Source: IFIC Food & Health Survey
 Note: Arrows indicate statistical significance vs. the previous data collection

Regulatory Environment

- Policy priorities aim to remove neurotoxins (e.g., lead) and petroleum-based additives, bringing U.S. standards in line with stricter global protocols
- Under the “Make America Healthy Again” agenda, HHS is pushing the FDA toward more active enforcement, including bans on ingredients such as BVO and Red No. 3
- Regulators are also moving to reduce “self-regulation” by narrowing or eliminating the self-affirmed GRAS pathway for new ingredients

Generally Recognized as Safe (GRAS) Reform

What happened: In March 2025, HHS directed the FDA to pursue rulemaking to end self-affirmed GRAS and require notification and safety data for new ingredients, expanding FDA oversight and post-market review for most new and many existing GRAS/additive uses

Rationale: Close a perceived GRAS “loophole” and increase transparency for safety

Impact Rating:



Source: U.S. Department of HHS

Petroleum-Based Synthetic Food Dyes

What happened: In April 2025, HHS and the FDA announced a plan to phase out petroleum-based synthetic dyes from the U.S. food supply by the end of 2026, following the FDA’s January 2025 ban on Red No. 3; the April plan targets eight additional color dyes

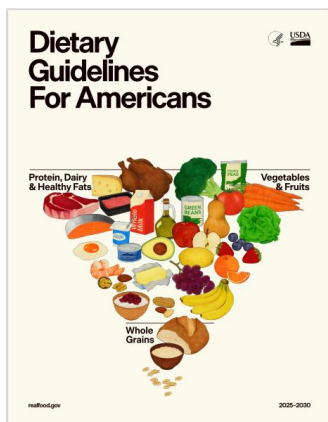
Rationale: Regulators cite cancer concerns for some dyes and potential neurobehavioral and other health effects

Impact Rating:



Source: FDA – Phase Out Petroleum-Based Synthetic Dyes in Nation’s Food Supply

Updated U.S. Food Pyramid



On January 7, 2026, the USDA and HHS released an updated, inverted food pyramid that emphasizes eating “real food”, reducing ultra-processed foods, and suggesting protein intake of 1.2 – 1.6 grams per kilogram of body weight

Lead Limits in Baby & Toddler Foods

What happened: In January 2025, FDA issued final guidance setting action levels for lead in processed foods for babies and young children under its Closer to Zero initiative

Rationale: Reduce dietary lead exposure since no safe level exists for children and early exposure can impair brain development

Impact Rating:



Source: FDA – Closer to Zero initiative

Brominated Vegetable Oil (BVO)

What happened: FDA revoked BVO’s food-use authorization in 2024, deeming it no longer safe and effectively banning it nationwide as a food & beverage ingredient

Rationale: New data showing potential thyroid, heart, and liver risks at relevant exposure levels

Impact Rating:

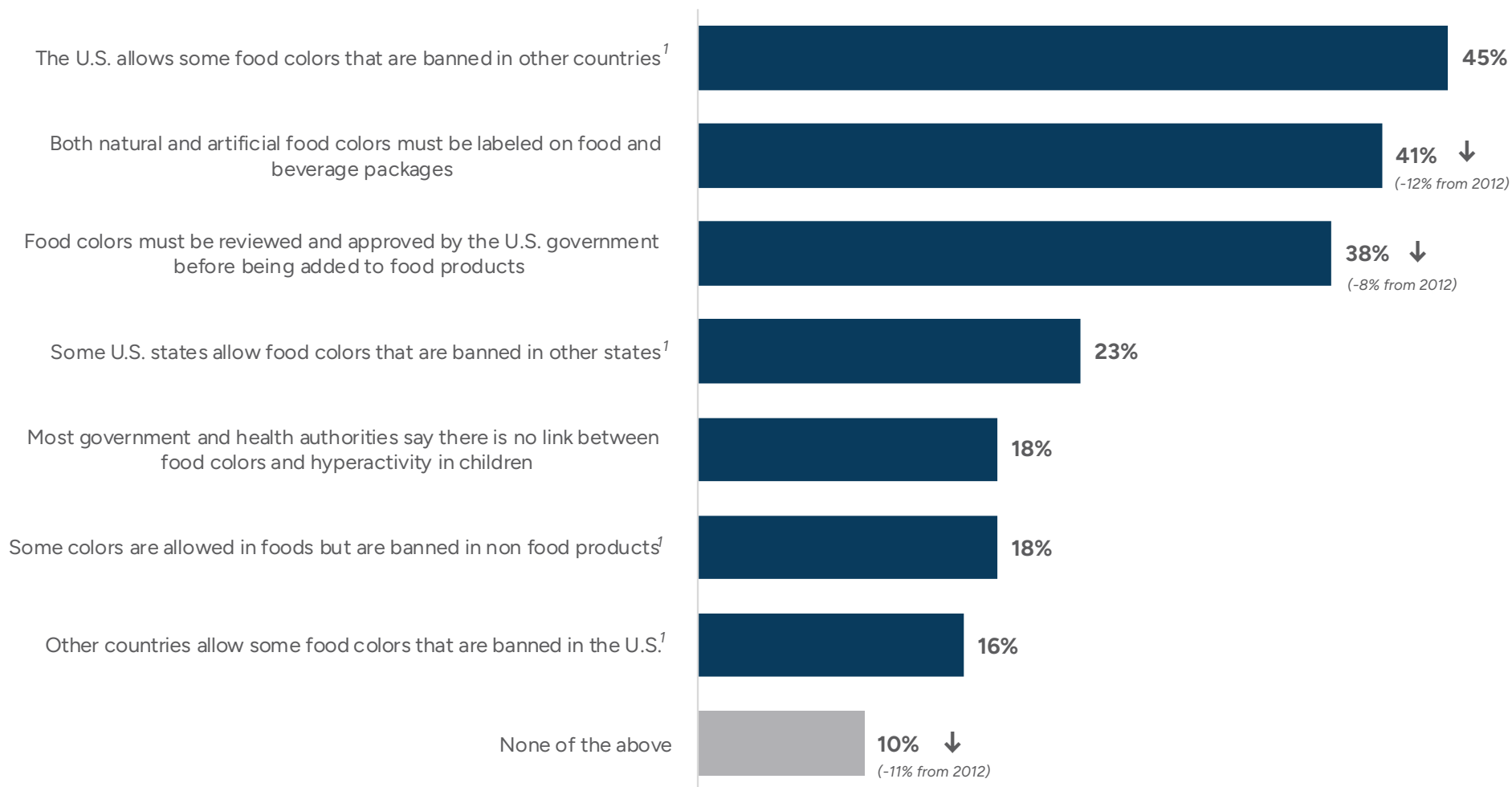


Source: FDA - Revokes Regulation Allowing the Use of Brominated Vegetable Oil (BVO) in Food

U.S. Food Color Regulation Is Viewed as Less Stringent Than Abroad

Nearly half of Americans believe the U.S. allows some food colors that are banned in other countries. Far fewer believe that other countries allow some food colors that are banned in the U.S.

Beliefs About Food Colors In 2025



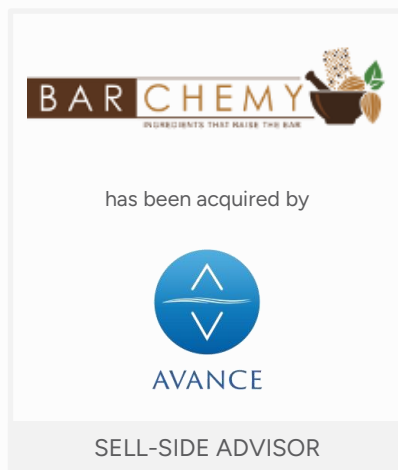
Source: IFIC Food & Health Survey
 Note: Arrows indicate statistical significance vs. 2024
 (1) New response options added in 2025



Sector Activity

Recent Case Study: Barchemy Acquired by Avance Investment Management

Stout served as exclusive financial advisor to Barchemy in its sale to Avance Investment Management, executing a highly competitive sale process



Business Description

- Barchemy develops and manufactures better-for-you chocolate and confectionery ingredients for the nutrition bar, bakery, and confectionery markets

Process Summary and Outcome

- Stout acted as exclusive financial advisor to Barchemy
- Conducted a broad marketing process, which garnered significant interest, primarily focused on groups best suited to support Barchemy's robust ongoing growth with a history of successful food investments
- Successfully closed a transaction with Avance in October 2025, with management retaining ownership in the business to share in future upside



Closed
October 2025



Transaction Type
Sell-Side Advisory



Industry
Specialty Ingredients /
Co-Manufacturing



Products
Drops, Chips, Chunks,
Wafers, Dry Blending

Key Positioning Themes

- ✓ **Unique Formulation and Manufacturing Capabilities That Competitors are Unable to Execute**
- ✓ **Trusted Partner Serving Both Emerging and Legacy Brands**
- ✓ **Substantial Growth Potential Within Existing & New Product Formats**
- ✓ **Established Leader in the BFY Ingredients Delivering Custom Formulations to Blue-Chip Food Companies**
- ✓ **Well-Positioned to Capitalize on Positive BFY Industry Trends**
- ✓ **Flexible Manufacturing Footprint Capable of Executing Large Amounts of Unique, Low Run Products**

Other Notable Specialty Ingredient M&A Transactions

Recent high-profile transactions, private equity interest, and significant remaining opportunity for consolidation in the fragmented ingredients market signal the sector is primed for continued M&A activity

Darling and Tessenderlo Merge to Form Nextida

Announced: Dec-2025 | 22 Facilities Globally



Tessenderlo Group
EVERY MOLECULE COUNTS

nextida
Precision where it matters

Darling Ingredients combines its Rousselot collagen and gelatin platform with Tessenderlo's PB Leiner business to form a new joint venture, Nextida, in order to establish a scaled global collagen and gelatin leader. Nextida targets ~\$1.5B of revenue from ~200k tons of collagen and gelatin capacity across 22 facilities

Woodland Gourmet Acquires International Spices

Announced: Oct-2025 | Fremont, NE

WOODLAND
GOURMET™



Woodland Gourmet acquired International Spices, expanding its custom seasoning and ingredient solutions platform for food manufacturers and foodservice customers

Nactarome Group Acquires Claremont Ingredients

Announced: Aug-2025 | Newcastle, UK

NACTAROME
The Colourful Taste of Nature

claremont

Nactarome agreed to acquire Claremont Ingredients from THG PLC for \$141 million. The transaction expands Nactarome's U.K. footprint and strengthens its flavor platform across beverage, bakery, confectionery, dairy, and sports nutrition

David Protein Acquires Epogee

Announced: May-2025 | New York, NY

David



David Protein acquired Epogee to vertically integrate a critical supplier and secure access to Epogee's EPG plant-based fat alternative, which helps reduce calories and fat while maintaining taste and texture

Select Recent M&A Transactions

Date	Target	Acquiror / Investor	Acquiror Type	Target Sector
Dec-25	 Precision where it matters	 Tessenderlo Group EVERY MOLECULE COUNTS	Strategic	Collagen and gelatin ingredients
Dec-25			Strategic	Beverage contract manufacturing
Dec-25 ¹			Strategic	Whey protein and lactose ingredients
Nov-25 ¹			Private Equity	Private label snacks and beverages
Nov-25			Strategic	Beverage contract manufacturing
Oct-25			Private Equity	Chocolate and confectionery ingredients
Oct-25			Strategic	Custom-blended spices
Oct-25			Strategic	Nut-based spreads and snacks contract manufacturing
Sep-25		 	Strategic	Natural beverage flavors
Sep-25			Private Equity	Flavor solutions provider




Source: Company website, Capital IQ, Stout proprietary database
(1) Announced date

Select Recent M&A Transactions

Date	Target	Acquiror / Investor	Acquiror Type	Target Sector
Aug-25	 CALICO COTTAGE	Chaver Capital Partners	Private Equity	Fudge ingredients
Aug-25	 CAIN FOOD INDUSTRIES, INC.	APHEON  MILLBIO INNOVATION, NATURALLY	Private Equity	Bakery ingredients
Aug-25	 claremont	NACTAROME The Colourful Taste of Nature	Strategic	Flavor and flavorings manufacturer
Jul-25	 Warrell creations™	SINCE 1921 WOLFGANG CONFECTIONERS	Strategic	Candy contract manufacturing
Jul-25	 8 TH AVENUE FOOD & PROVISIONS	 POST HOLDINGS, INC.	Strategic	Private label fruit and nuts, granola, and nut butter
Jun-25	 carotex Flavours & Fragrances	 TURPAZ	Strategic	Flavors, emulsions, and beverage colorants
Jun-25	 bowman ingredients	SOLINA	Strategic	Ingredients manufacturing
May-25	 CASA OPTIMA Making life sweeter together	Terlos	Private Equity	Sweet and confectionery ingredients
May-25	 EPOGEE®	David	Strategic	Fat replacement ingredients
May-25	 MeliBio	FOODYOUNG	Strategic	Bee-free honey



















Source: Company website, Capital IQ, Stout proprietary database

Select Recent M&A Transactions

Date	Target	Acquiror / Investor	Acquiror Type	Target Sector
Mar-25			Private Equity	Pasta manufacturing
Mar-25			Private Equity	Food & beverage contract manufacturer/packer
Feb-25			Strategic	Custom sauces
Feb-25			Strategic	Bakery and confectionery ingredients
Jan-25			Strategic	Cheese, dairy snacks, and spreads
Oct-24			Strategic	Enzymes
Jun-24			Strategic	Specialty food & beverage ingredients
Apr-24			Strategic	Natural flavors and extracts
Jan-24			Strategic	Cultures, enzymes, and probiotics
Dec-23			Strategic	Flavor and functional ingredients systems / solutions

Source: Company website, Capital IQ, Stout proprietary database

Select Recent M&A Transactions

Date	Target	Acquiror / Investor	Acquiror Type	Target Sector
Dec-23			Strategic	Dairy flavor ingredient and solutions
Oct-23			Private equity	Bakery, ice cream, and plant-based ingredient solutions
Aug-23			Private Equity	Natural extracts and aroma
May-23			Strategic	Flavors, fragrances, and ingredients
Apr-23			Strategic	Food and feed ingredients
Jan-23			Strategic	Sweet and cereal products
Jan-23			Private Equity	Savory blends and ingredients
Oct-22			Strategic	Ice cream and frozen treat ingredients
Aug-22			Private Equity	Inclusions and toppings
Jul-22			Private Equity	Chocolate/cocoa producer and distributor

Source: Company website, Capital IQ, Stout proprietary database



Connect With Us

Overview of Stout — Leading Growth-Focused Investment Bank

Stout is a global investment bank and advisory firm serving a wide range of clients, including public corporations, private equity firms, and privately owned companies across numerous industries

300+

Fortune 500 Clients Served Annually

1,300+

Professionals Globally

120+

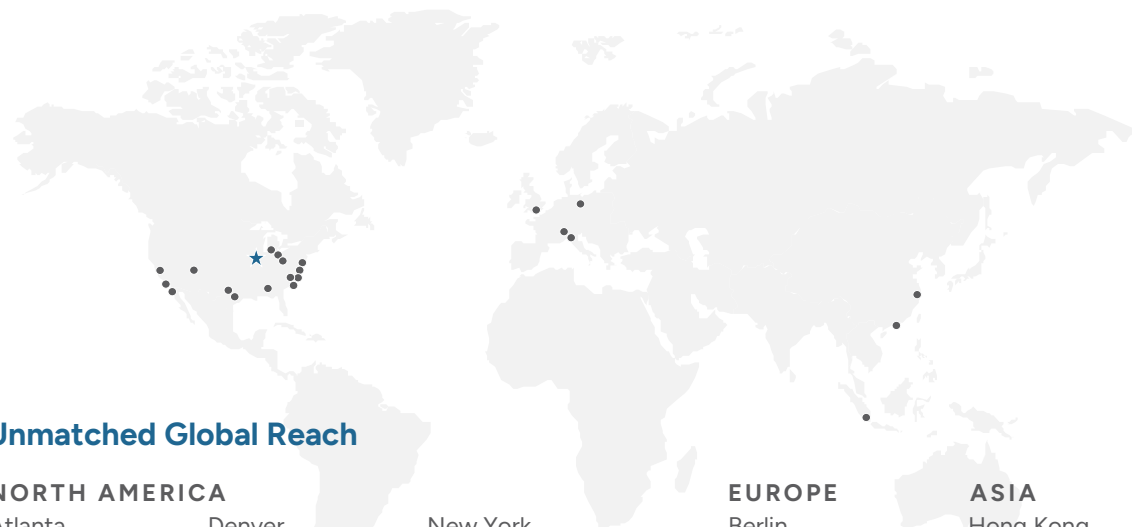
M&A Professionals

20%

Cross-Border Engagements

25

Stout Offices Globally



Unmatched Global Reach

NORTH AMERICA

- | | | |
|-----------|--------------|----------------|
| Atlanta | Denver | New York |
| Baltimore | Detroit | Philadelphia |
| Charlotte | Grand Rapids | San Diego |
| Chicago | Houston | San Francisco |
| Cleveland | Irvine | Tysons Corner |
| Dallas | Los Angeles | Washington, DC |

EUROPE

- Berlin
- Lausanne
- London
- Milan

ASIA

- Hong Kong
- Shanghai
- Singapore

Deep Domain Expertise



INVESTMENT BANKING

- Mergers & Acquisitions Advisory
- Capital Markets Advisory
- ESOP Advisory
- Special Situations and Distressed M&A

TRANSACTION ADVISORY

- Due Diligence – Financial, Tax, IT, Legal Claims
- Integration & Separation
- Interim Management & Business Transformation
- Transaction Accounting & Internal Controls

VALUATION ADVISORY

- Fairness & Solvency Opinions
- Corporate Tax Planning and Compliance
- ESOP Valuations & Opinions
- Financial Reporting and Valuation Disputes
- Trust and Estate Planning





















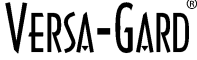























ACCOUNTING & REPORTING ADVISORY

- Accounting & Risk Advisory
- Accounting & Finance Operations
- Financial Statement Preparation & SEC Filings
- Public Company Readiness

DISPUTES, CLAIMS, & INVESTIGATIONS

- Claims, Contract Compliance, & Corp. Investigations
- Expert Testimony and Consulting
- Regulatory Compliance and Financial Crimes

Select Food & Beverage Experience

 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>Sale of assets pursuant to Section 363 sale</p>  <p>SELL-SIDE ADVISOR</p>	 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>
 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>has been acquired by</p>  <p>a portfolio company of</p>  <p>SELL-SIDE ADVISOR</p>	 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>
 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>SELL-SIDE ADVISOR</p>	 <p>a portfolio company of</p>  <p>has been acquired by</p>  <p>a portfolio company of</p>  <p>SELL-SIDE ADVISOR</p>	 <p>Sale of assets pursuant to Section 363 sale</p>  <p>ADVISOR TO DEBTOR</p>	 <p>has been acquired by</p> <p>- MADE IN ITALY FUND -</p> <p>SELL-SIDE ADVISOR</p>

Note: Transaction experience may include work by Stout professionals while at prior firms

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